



## **Psychological Consequences of Technological Unemployment in the Automobile Sector- an Insight**

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### **Abstract**

This article is an exploration of understanding regarding technological unemployment and its psychological consequences. It covers the global and national perspectives of the technological unemployment. The impact of technological advancements on employment in Gujarat's automotive sector is intricate and multi-dimensional. While concerns about job displacement, especially for low-skilled workers, are valid, significant prospects for job creation also emerge in nascent fields like electric vehicles, AI, and data analytics. Present observation also provides the insights on technological unemployment and its possible way forwards.

### **Background**

Technological unemployment in the automobile sector reverberates through individuals and communities, igniting profound psychological repercussions. Workers grapple with emotional upheaval and simmering anxiety, fuelled by job insecurity, financial turbulence, and a foggy vision of the future. Losing employment not only triggers monetary strain but also dismantles professional identity and erodes self-esteem, spawning feelings of aimlessness and a perceived descent in social standing. Chronic stress from unemployment can cloud cognitive clarity, sap problem-solving prowess, and spawn maladaptive behaviors such as substance dependence or retreat into solitude. The strain seeps into family dynamics, sowing discord and upheaval, while the stigma of job loss often isolates individuals from their social fabric.

Prolonged unemployment may unearth severe mental health afflictions, including depression, anxiety disorders, and, in dire scenarios, suicidal ideation. Many workers wrestle with adapting to novel technologies, as their established skills crumble into obsolescence, while some resist reskilling efforts, amplifying a sense of insufficiency. On a broader scale, regions reliant on the automobile industry witness economic fissures and frayed social trust, corroding the community's collective endurance.

Addressing these impacts demands a layered strategy. Psychological interventions, such as therapy and mental health programs, are vital lifelines for affected individuals. Skill enrichment initiatives and retraining programs can empower individuals to navigate technological shifts. Social support networks and community-centric programs can dispel the stigma of joblessness and champion reintegration. Policy measures, including unemployment benefits and job matchmaking services, can cushion the transition for displaced workers. Moreover, awareness campaigns can prime workers for inevitable technological shifts, fostering a mindset of agility and resilience. Collaborative action by employers, policymakers, and mental health specialists is indispensable for alleviating these challenges and fortifying resilience in vulnerable communities.



Globally, the automotive industry is hurtling through a seismic transformation, spurred by automation, artificial intelligence (AI), and Industry 4.0 technologies. This upheaval is particularly poignant in emerging economies like India, where the automotive sector serves as a cornerstone of economic dynamism and employment. The swift march of technology is redrawing the blueprint of the automotive landscape, influencing everything from assembly lines to customer engagement. This literature review embarks on a deep dive into the ramifications of technological advancements on employment in the automobile industry, cantering on Gujarat, a powerhouse of India's automotive manufacturing. By synthesizing diverse studies and reports, this review endeavours to illuminate how these tectonic shifts are reshaping job markets, skill demands, and the employment terrain in the region.

## **2. Global perspective**

### **2.1 Automation and AI in the Automotive Industry**

The global automotive industry stands at the vanguard of automation and AI adoption, reshaping traditional manufacturing paradigms. A McKinsey & Company study (2020) reveals that up to 45% of current automotive manufacturing tasks could be commandeered by existing technologies. This surge towards automation is propelled by the quest for heightened efficiency, meticulous quality control, and slashed operational costs, as companies scramble to outpace competitors in an ever-shifting market. The infusion of AI into manufacturing not only amplifies productivity but also sharpens precision and slashes the probability of human error.

Frey and Osborne (2017) projected that 47% of total US employment teeters on the brink of computerization, with automotive assembly line workers staring at an overwhelming 98% likelihood of automation. This sobering figure underscores the looming specter of widespread job upheaval across the industry. Yet, Arntz et al. (2016) contend that such dire predictions may inflate the scale of disruption, emphasizing that only specific tasks within roles, rather than entire occupations, are likely to be automated. This nuanced viewpoint suggests that while certain roles may fade into obsolescence, others may metamorphose, demanding workers recalibrate their skills and embrace emerging technologies and processes.

### **2.2 Impact on Employment**

The influence of automation on employment within the automotive sector has ignited fervent debate among scholars and industry stalwarts. While some analyses forecast sweeping job losses spurred by automation's ascendancy, others advocate for a narrative of job evolution rather than wholesale eradication. This intricate discourse weaves together diverse elements, such as the velocity of technological adoption, the essence of the roles being automated, and the workforce's capacity to recalibrate and thrive amidst these shifts.

Acemoglu and Restrepo (2020) unveiled that the proliferation of industrial robots in the US from 1990 to 2007 precipitated a decline in both employment and wages, particularly in manufacturing domains anchored in manual labour. Conversely, Dauth et al. (2021) unearthed a contrasting dynamic in Germany: while robots edged out jobs in manufacturing, they simultaneously sparked the genesis of new roles in the service sector, culminating in a net equilibrium in total employment. This revelation accentuates the necessity of scrutinizing the broader economic tapestry when deciphering automation's ripple effects on the job market.

### **2.3 Skill Shifts and Job Polarization**

Technological breakthroughs in the automotive industry are triggering profound skill realignments, compelling a reimagining of workforce training and education. Autor (2015) contends



that automation often augments high-skill workers while displacing middle-skill roles, driving a wedge of job polarization. This unsettling trend stirs apprehension about the labour market's trajectory, as workers with limited skills may struggle to anchor themselves in stable employment.

A World Economic Forum report (2020) forecasts that by 2025, 85 million jobs could be swept away by the evolving interplay of human and machine labour. Simultaneously, 97 million new roles are anticipated to arise, attuned to the recalibrated synergy between humans, machines, and algorithms. This monumental shift underscores the urgency of reskilling and upskilling efforts to equip the workforce for the intricate demands of the transforming automotive landscape.

### 3. National perspective

#### 3.1 Automotive Industry in India

India's automotive industry stands as a cornerstone of the nation's economy, propelling growth and shaping development. According to the India Brand Equity Foundation (IBEF, 2023), the sector fuels 7.1% of India's GDP and powers 49% of its manufacturing GDP. Beyond driving economic metrics, this industry anchors livelihoods for millions while igniting innovation and accelerating technological progress across the country.

#### 3.2 Automation and Employment in India's Automotive Sector

As India ushers in automation and AI technologies, the ripple effects on employment in the automotive sector are profound and multifaceted. The fusion of these innovations promises to amplify productivity and efficiency, yet it also stirs apprehensions about job security and the future of the workforce. Striking a delicate equilibrium between technological progress and employment prospects is paramount for policymakers and industry leaders as they steer through this transformative era.

The embrace of automation in India's automotive sector has been measured but resolute, mirroring a global trajectory of technological convergence within the industry. A landmark study by FICCI and NASSCOM (2017) projected that nearly 40-45% of India's automotive workforce would pivot to roles demanding radically reshaped skill sets within five years. This evolution signals a pivotal juncture, where traditional occupations are morphing, demanding fresh expertise and competencies from workers.

Mehta et al. (2019) illuminated that while automation is gaining traction in India's automotive domain, its ramifications on employment have been less jarring compared to those in developed economies. This tempered impact stems from India's abundance of low-cost labour, enabling companies to harmonize human ingenuity with automated systems. Moreover, the unhurried pace of technological adoption in India has afforded the workforce valuable time to acclimate, softening the immediate shocks of sweeping job displacement.

#### 3.3 Government Initiatives and Policies

The Indian government has recognized the challenges posed by technological transitions and has initiated several programs aimed at addressing these issues effectively. These initiatives are designed to support workers in adapting to the evolving landscape of the automotive industry:

1. **Skill India Mission:** This visionary initiative targets the upskilling and reskilling of workers across diverse sectors, including automotive, empowering them with the critical competencies to flourish in a technology-driven landscape (MSDE, 2022). The mission aspires to cultivate a dynamic workforce poised to fulfil the evolving demands of contemporary industries.
2. **National Automotive Testing and R&D Infrastructure Project (NATRiP):** This project aspires to establish cutting-edge facilities for testing, validation, and research and development within the automotive sector (DHI, 2021). By fortifying the industry's capabilities, NATRiP endeavours to spark innovation and elevate the overall excellence of products crafted in India.



3. **Automotive Mission Plan 2016-26:** This strategic blueprint underscores the urgency of skill enhancement and job generation within the transforming automotive landscape (SIAM, 2016). It charts a forward-looking roadmap for the industry to expand sustainably while equipping the workforce to navigate the shifts ushered in by automation and technological breakthroughs.

#### 4. Gujarat perspective

##### 4.1 Automotive Industry in Gujarat

Gujarat has ascended as a pivotal automotive manufacturing powerhouse in India, exemplifying remarkable expansion and progress in this sector. As per the Gujarat Industrial Development Corporation (2022), the state contributes approximately 19% of India's total automobile production. This striking statistic underscores Gujarat's strategic prominence in the nation's automotive arena, magnetizing investments and catalysing industrial advancement.

##### 4.2 Technological Adoption and Employment Impact

A 2020 study by the Gujarat Institute of Development Research projected that while new technologies could spawn high-skilled jobs, up to 15% of existing low-skilled positions in the state's automotive sector might be jeopardized by automation. This statistic highlights the dual-edged nature of technological progress, where avenues for skilled employment flourish even as traditional roles face potential displacement.

Patel and Chavda (2021) discerned a swift embrace of automation and smart manufacturing technologies in Gujarat's automotive sector, particularly within the Sanand-Mandal belt. This region has emerged as a crucible for innovation and technological fusion, fueling the automotive industry's expansion while posing intricate challenges for workforce adaptation.

##### 4.3 State-level Initiatives

In response to the challenges posed by technological transitions, Gujarat has implemented several initiatives aimed at supporting workers and fostering skill development:

1. **Gujarat Skill Development Mission:** This initiative strives to empower workers across diverse sectors, including automotive, equipping them to navigate the evolving demands of a swiftly transforming job market (Gujarat Skill Development Mission, 2022). By honing and refining skills, the mission endeavours to close the chasm between current abilities and the intricate needs of contemporary industries.
2. **iCreate (International Centre for Entrepreneurship and Technology):** This centre champions startups pioneering groundbreaking technologies, including those in the automotive sector (iCreate, 2022). By nurturing entrepreneurship and fuelling technological ingenuity, iCreate aspires to cultivate a dynamic ecosystem that sparks the creation of novel solutions and unlocks new job prospects.
3. **Gujarat Electric Vehicle Policy 2021:** This policy advocates for the embrace of electric vehicles and the advancement of related technologies, paving the way for potential job creation within the state (Gujarat Energy Development Agency, 2021). By prioritizing sustainable transportation innovations, the policy harmonizes with global movements while tackling local employment demands.

#### 4. 5. Challenges and Opportunities

##### 5.1 Skill Gap and Workforce Readiness

One of the key hurdles unearthed in the literature is the widening skill gap in the automotive sector. Sabharwal (2022) underscores that while automation spawns new high-skilled roles, many current workers are ill-equipped with the expertise needed to pivot into these positions. This imbalance





presents a formidable challenge for the industry as it grapples with the intricacies of preparing its workforce amid swift technological evolution.

### **5.2 Job Displacement vs. Job Creation**

The net impact of technological advancements on employment in the automotive sector continues to ignite vigorous debate and exploration among researchers, policymakers, and industry leaders. While some studies forecast substantial job losses driven by automation and the infusion of cutting-edge technologies (Frey and Osborne, 2017), others paint a more hopeful picture, championing job evolution and the emergence of roles previously unimagined (Dauth et al., 2021; World Economic Forum, 2020). This divide underscores the intricate nature of the issue, as technology's influence on employment shifts dramatically based on context, industry nuances, and workforce adaptability.

As the automotive sector relentlessly evolves, it becomes imperative to weigh not only the risks of job displacement but also the avenues for job creation unlocked by technological progress. For example, while certain conventional roles may fade into obsolescence, new opportunities can sprout in fields like electric vehicle (EV) production, data analytics, and artificial intelligence (AI) implementation. This metamorphosis demands a forward-thinking approach to workforce development, arming workers with the skills to flourish in an ever-transforming employment landscape.

### **5.3 Small and Medium Enterprises (SMEs)**

Sahu and Mohanty (2023) emphasize that small and medium enterprises (SMEs) in Gujarat's automotive sector grapple with significant hurdles in embracing new technologies due to constrained resources and insufficient technical expertise. These limitations risk fostering a digital divide within the industry, where larger companies capitalize on advanced technologies to amplify productivity and efficiency, leaving SMEs struggling to catch up. This imbalance not only undermines the competitiveness of SMEs but also casts ripples across the sector's employment landscape, as these smaller firms often serve as vital engines of job creation.

Tackling these challenges demands tailored support for SMEs, empowering them to channel resources into technology adoption and workforce upskilling. Potential solutions could include government-driven initiatives, strategic industry collaborations, and access to targeted funding designed to address the unique constraints of SMEs in the automotive space. By cultivating an ecosystem that champions technological integration for SMEs, the industry can strive toward a more balanced and inclusive path to growth.

### **5.4 Opportunities in Electric Vehicle (EV) Manufacturing**

The transition to electric vehicles unveils both obstacles and opportunities for the automotive sector. Bhatt et al. (2022) contend that while jobs tied to traditional internal combustion engine (ICE) manufacturing may wane, the burgeoning EV industry holds the potential to generate fresh employment opportunities in fields such as battery production, charging infrastructure, and associated services. This transformation not only resonates with global sustainability objectives but also positions Gujarat's automotive industry to seize emerging trends in modern transportation.

As the appetite for electric vehicles surges, the demand for skilled professionals capable of driving the development and production of EV technologies becomes ever more urgent. This shift opens doors for educational institutions and training initiatives to partner with industry leaders to craft curricula tailored to the specialized skills required in the EV domain. By channeling resources into skill-building programs centered on electric vehicle innovations, Gujarat can arm its workforce to thrive in this dynamic and evolving market.

## **6. Way Forward**

### **6.1 Skill Development and Reskilling Programs**



Numerous studies underscore the urgency of robust skill development initiatives to tackle the challenges posed by technological advancements. Kumar and Patel (2024) advocate for a synergistic approach that unites industry, academia, and government in crafting curricula that resonate with the shifting demands of the automotive sector. This collaboration could spark the creation of training programs that not only hone technical expertise but also cultivate soft skills, critical thinking, and adaptability—traits vital for thriving in an ever-evolving work environment.

### **6.2 Policy Interventions**

Jain and Mehta (2023) propose that policy interventions should concentrate on several critical areas:

1. Encouraging companies to channel resources into workforce training and reskilling programs that equip employees for new roles.
2. Empowering SMEs to embrace technology through grants, subsidies, and access to specialized technical expertise.
3. Stimulating research and development (R&D) in cutting-edge automotive technologies to ignite innovation and bolster competitiveness.

### **6.3 Fostering Innovation Ecosystems**

Fostering innovation and entrepreneurship in the automotive sector could pave the way for new job opportunities. Shah et al. (2022) advocate for the establishment of automotive innovation clusters in Gujarat, where startups, established companies, and research institutions could converge. These clusters would function as epicentres for collaboration, knowledge exchange, and the advancement of pioneering technologies that propel job creation.

### **6.4 Just Transition Frameworks**

Guaranteeing a fair transition for workers impacted by technological shifts is essential for preserving social stability and economic resilience. Patel and Desai (2023) advocate for crafting robust transition frameworks that integrate social safety nets, reemployment support, and community empowerment initiatives. These frameworks can cushion the negative repercussions of job displacement while fostering a more inclusive pathway to economic growth.

## **7. Conclusion**

The impact of technological advancements on employment in Gujarat's automotive sector is intricate and multi-dimensional. While concerns about job displacement, especially for low-skilled workers, are valid, significant prospects for job creation also emerge in nascent fields like electric vehicles, AI, and data analytics. The literature highlights that navigating this transition hinges on proactive skill development, robust policy frameworks, and the nurturing of innovation ecosystems. By confronting these challenges directly, Gujarat has the opportunity to retain its status as a premier automotive manufacturing hub while fostering inclusive growth and expanding employment opportunities for its workforce. Tackling these impacts demands a holistic approach. Psychological support, including counselling and mental health programs, is crucial for workers affected by displacement. Skill-building initiatives and reskilling efforts can empower individuals to adjust to technological shifts. Social support networks and community initiatives can help alleviate the stigma of unemployment and facilitate reintegration.

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